

VOTE 1

Office of the Premier

Operational Budget	R 217 456 000
Remuneration of the Premier	R 720 000
Total amount to be appropriated	R 218 176 000
Responsible MEC	The Premier, Mr J. S. Ndebele
Administrating department	Office of the Premier
Accounting officer	Director-General: Office of the Premier

1. Overview

Vision

The vision of the Office of the Premier is: *To be the professionally vibrant centre of government in KwaZulu-Natal.*

Mission statement

The mission of the department is to assist the Premier in carrying out his constitutional and statutory duties through professionally executing departmental mandates, co-ordinating and facilitating macro-provincial and transversal issues, and providing the highest quality of analysis, advice and policy formulation.

Strategic objectives

Based on its re-focused mission and mandates, the department has identified the following strategic goals:

- To co-ordinate the centre of government in the province;
- To formulate, co-ordinate and develop strategic planning policy and programmes, including priority socio-economic programmes;
- To promote human rights in the province, focusing on women, disability, children, youth, cultural, linguistic and religious rights, and conserve and manage cultural heritage resources;
- To facilitate and co-ordinate the strengthening of governance and service delivery of the provincial administration; and
- To facilitate and co-ordinate the optimisation of revenue to the province from the gambling, gaming and betting industry.

Core functions

The Office of the Premier is framed by the roles of the Premier as the head of government, and the dual roles of the Director-General as the head of the provincial administration and the HOD of the Office of the Premier. In order to ensure alignment and address any weaknesses, the roles of the Office of the Premier have been re-defined as follows:

- Supporting the Premier as the head of government and Executive Council and its substructures;
- Provincial policy and planning;
- Provincial leadership and interdepartmental co-ordination;
- Relations with other spheres of government;

- Promotion of good governance;
- Transversal support services for human resource management, communications, information technology and law advisory services; and
- Government communication.

Legislative mandate

The Office of the Premier occupies a pivotal and central position within the provincial government in KwaZulu-Natal. The key legislative mandates of the department are derived mainly from the following legislation:

- The Constitution of the Republic of South Africa (schedules 4 and 5 and Chapters 6, 10 and 13)
- Public Service Act, 1994, as amended
- Public Finance Management Act, 1999, as amended
- National Treasury Financial Regulations, issued in terms of the PFMA
- KwaZulu-Natal Procurement Act, 2001
- Preferential Procurement Policy Framework Act, 2001
- KwaZulu-Natal Youth Commission Act, 1998
- KwaZulu-Natal Commissions Act, 1999
- KwaZulu-Natal Gambling Act, 1996
- KwaZulu-Natal Heritage Act, 1997
- Regulation of Racing and Betting Ordinance, 1957
- Public Service Regulations, 2001
- Labour Relations Act, 1995
- Employment Equity Act, 1998
- Basic Conditions of Employment Act, 1997
- Promotion of Access to Information Act, 2000
- Electronic Communications and Transactions Act, 2002
- State Information Technology Agency Act, 1999
- Promotion of Administrative Justice Act, 2000
- Promotion of Equality and Prevention of Unfair Discrimination Act, 2000
- Skills Development Act, 1998

Challenges and developments

From the mandated functions detailed above, it is clear that the Office of the Premier plays a pivotal role in provincial government, rendering services mainly to other departments and government institutions.

The main challenge facing not only the Office of the Premier, but government as a whole, is the tight fiscal situation in the form of reduced growth in revenue, as a result of the strengthening Rand in the international currency market. This has a direct influence on the ability of government to render essential services and to improve service delivery. The main challenge is to maintain service delivery at existing levels, and to effect improvements in service delivery as far as possible, by focusing on core functions and pursuing more economical means to deliver quality services to society.

In pursuing the goal of improved service delivery, the Office of the Premier embarked on an exercise to achieve total alignment between the strategic plan, budget and organisational structure of the department. A full review of the organisational structure was conducted by the Department of Public Service and Administration (DPSA) during the 2004/05 financial year, in order to achieve this alignment.

Accordingly, the department has amended its financial structure and has four programmes in the 2005/06 financial year, namely Administration, Public Service Transformation, Strategic Planning and Policy Co-ordination, and Provincial Co-ordination and Support.

2. Review of the current financial year – 2004/05

The Office of the Premier is responsible for inter-departmental co-ordination, and for providing strategic guidance to provincial departments with regard to the provincial policy priorities. In carrying out these responsibilities, the department achieved the following outputs during 2004/05:

During 2004/05, the human resource legal compliance audit commenced, and the tender for this project was awarded. The Human Rights Directorate placed not only the Office of the Premier, but the province as a whole, on the map by planning and co-ordinating the celebration of days significant to human rights, women, disability and youth. One of the highlights was the launching of the Provincial Gender Machinery Learning Network, and the South African Women in Dialogue (SAWID).

An analysis was conducted by the department in respect of the employment equity status of provincial departments. Moreover, monitoring has been undertaken to ensure that all departments are complying with employment equity, job evaluation, national minimum information requirements, and workplace skills plans. Another initiative is the piloting of the balanced scorecard project in provincial departments. The Human Resource Management component furthermore assisted with the organisation design for two newly created departments, namely Sport and Recreation, and Arts, Culture and Tourism.

A draft framework of the province-wide human resource development strategy and Employee Assistance Programme has been compiled. The third draft of the human resource development strategy for the provincial administration has been completed, and a provider has been sourced to facilitate consultation with provincial departments. The Office of the Premier has completed the draft business plan in respect of the Provincial Training Academy, and the Provincial Government Information Technology Officers' (PGITO) Council sub-committees to deal with the provincial Geographical Information System (GIS), E-government and the Information Communication Technology (ICT) policy in the province.

The revival of the Provincial Anti-Fraud and Corruption campaign has been sanctioned by the provincial Executive Council. The Anti-fraud and Corruption Committee has been formed, which has oversight responsibilities as well as the responsibility of co-ordinating and guiding relevant policies. Departmental strategies and plans on risk management and anti-corruption have been developed, in line with the aim to develop a provincial strategy. The department focused on the development of a customer satisfaction survey with emphasis on understanding the relationship between government and its clients, which will be conducted annually. Along the same lines, the Premier's Service Excellence Awards scheme continues to encourage public servants to perform above the minimum required standard.

During 2004/05, Cabinet approved the Provincial Growth and Development Strategy (PGDS) framework that formed the basis for consultation with stakeholders. The process of finalising the above is underway, and consultation with local government, provincial departments and organisations outside government is in progress. The Public Summit held in September allowed stakeholders access to the draft PGDS. Inputs from the summit will be consolidated into the final document, which will be presented to Mexco and Cabinet.

Cabinet support services are now fully functional, and the Cabinet and IGR units are operating at joint project level. The Inter-governmental Relations (IGR) unit has been restructured and strengthened, and inter-governmental relations are being forged with successful negotiation, and consolidation of international co-operative ventures with various foreign governments.

The provincial rationalisation of laws project commenced. In the course of the year, 12 laws (2 bills and 10 regulations) were certified, in terms of the improvement of the content, format and practical usefulness of laws and opinions. A service standard has been set to receive opinions on legislation within 14 days of receipt of document. The 2005 Legislative Drafting Programme will commence in February 2005.

3. Outlook for the coming financial year – 2005/06

Over the medium term, the department intends achieving the following outputs:

- To provide transversal human resource systems, strategies, development and support;
- To provide transversal legal advisory and support services;

- To monitor progress in terms of service delivery as well as the provision of the necessary instrument to inculcate a culture of service delivery and the implementation thereof;
- To enhance the effectiveness of information and communication technology policy and strategy;
- To promote the transformation of service delivery and co-operative good governance in the province;
- To formulate, co-ordinate and facilitate the socio-economic development of the province;
- To ensure compliance with constitutional obligations on development and human rights issues;
- To provide a central co-ordination service to the province; and
- To render support to the Premier as Executing Authority, and the Head of the Department in managing the Office of the Premier, by providing departmental corporate services.

4. Receipts and financing

4.1 Summary of receipts and financing

Table 1.1 below gives the sources of funding used for the Office of the Premier over the seven-year period 2001/02 to 2007/08. The historical figures clearly show that the department has consistently under-spent its budget. The department has recently conducted various exercises of aligning its strategic plan, budget and organisational structure, and the spending trend of the department is improving as a result thereof.

The previous Vote 15: KZN Peace Initiative was incorporated into Vote 1 with effect from 2004/05. Due to the fact that the KZN Peace Initiative was a conditional grant, all related unspent monies are rolled over to the ensuing financial year, accounting for the roll-over of R37,996 million in the 2004/05 Adjusted Budget.

The department is expecting to spend its full budget allocation during the 2004/05 financial year.

Table 1.1: Summary of receipts and financing

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2001/02	Audited 2002/03	Audited 2003/04				2005/06	2006/07	2007/08
Provincial allocation	134,442	145,726	148,406	161,434	161,888	161,888	218,176	230,790	242,337
Total receipts	134,442	145,726	148,406	161,434	161,888	161,888	218,176	230,790	242,337
Total payments	118,474	129,344	146,846	161,434	201,884	201,884	218,176	230,790	242,337
Surplus/(Deficit) before financing	15,968	16,382	1,560	-	(39,996)	(39,996)	-	-	-
Financing									
of which									
Provincial roll-overs	5,300	2,714	3,760	-	37,996	37,996	-	-	-
Provincial cash resources	102	-	4,559	-	2,000	2,000	-	-	-
Surplus/(deficit) after financing	21,370	19,096	9,879	-	-	-	-	-	-

4.2 Departmental receipts

Table 1.2 below contains an analysis of departmental receipts per main category. Revenue collected by the Office of the Premier consists mainly of revenue received from casino taxes and levies, the bookmakers' tax in respect of horse-racing and gaming, and housing rent recoveries. Details of these receipts are presented in *Annexure to Vote 1 – Office of the Premier*. The substantial amount of revenue collected in the 2003/04 financial year relates to the collection of R21 million in outstanding accumulated surpluses from the KZN Gambling Board. The revenue estimates that have been included under the heading *Non-tax receipts* for the outer years relate to housing rent recoveries.

The department established a dedicated Revenue Unit in 2004/05, with the aim of improving the monitoring and control of revenue collection within the Office of the Premier, the KZN Gambling Board and by bookmakers. Departmental Revenue Inspectors attended training courses in order to gain knowledge and familiarise themselves with the rules and regulations governing the operations of casinos and bookmakers. A procedure manual for the auditing of casinos was developed in December 2004. A full test audit was conducted at the Golden Horse Casino, the outcome of which is satisfactory. A plan was drawn up by the department's Internal Audit section to ensure that all casinos are audited before the end of 2004/05.

Table 1.2: Details of departmental receipts

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited	Audited	Audited				2005/06	2006/07	2007/08
	2001/02	2002/03	2003/04						
Tax receipts	85,258	95,336	143,393	111,788	111,788	147,093	152,726	156,086	159,553
Non-tax receipts	303	669	106	138	138	712	75	-	-
Sale of goods and services other than capital assets	303	669	106	138	138	712	75	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Interest, dividends and rent on land	-	-	-	-	-	-	-	-	-
Transfers received	-	-	-	-	100	-	-	-	-
Sales of capital assets	-	-	-	-	-	-	-	-	-
Financial transactions	-	-	-	-	-	(578)	-	-	-
Total	85,561	96,005	143,499	111,926	112,026	147,227	152,801	156,086	159,553

The main revenue sources of the department are discussed briefly below.

Tax receipts: Casino levies and taxes

This revenue is received in terms of prescribed returns that are submitted on a monthly basis and are collected in accordance with the KwaZulu-Natal Gambling Act 10 of 1996, as amended. During 2004/05, the department actively ensured that all revenue that is due to the province was collected.

As a result, the collections have been higher than originally anticipated. In the absence of input from the KZN Gambling Board, the projected casino tax revenue for the outer years of the MTEF is based on a 5 per cent growth in the industry, to which the present tax rate has been applied.

Tax receipts: Horse-racing and gaming

This revenue is collected in respect of horse-racing and gaming, in terms of the Racing and Betting Ordinance, 1957 (No 28 of 1957). The reduced actual revenue collected in respect of horse-racing in 2002/03 was the result of amending the tax rate from 3.5 per cent turnover to the 1.5 per cent turnover that was imposed upon totalisators by the abovementioned Ordinance. The estimates for the outer years have been amended accordingly.

The amendments to the totalisator taxes had the effect of, firstly, changing the tax mechanism to a pure turnover tax and, secondly, of reducing the effective tax rate. The revenue estimates for 2005/06, 2006/07 and 2007/08 were based on the average of actual collections over the past three financial years and the new tax rate being applied thereto. In addition, the projections submitted by the Gold Circle Racing and Gaming Group for the MTEF period were taken into consideration, enabling more realistic estimates to be made.

Non-tax receipts: Housing rent recoveries

In terms of Resolution No. 3 of 1999 of the Public Service Co-ordinating Bargaining Council, nominal rentals are collected from the occupants of state housing. Currently, there are 65 officials accommodated in state houses that are allocated to the department. It is estimated that housing rent recoveries will be reduced by 50 per cent during the 2005/06 financial year due to the relocation of the department's head office to Pietermaritzburg. Nil projections in this regard for the ensuing financial years are based on the premise that all state housing will be relinquished by 2006/07.

5. Payment summary

This section summarises payments and budgeted estimates for Vote 1 in terms of programmes and economic classification, details of which are presented in *Annexure to Vote 1 – Office of the Premier*.

5.1 Programme summary

Table 1.3 below provides a summary of payments and budgeted estimates by programme for period 2001/02 to 2007/08. Vote 1: Office of the Premier consists of four budget programmes that are linked to the core functions of the department, and have been amended in line with the recent realignment process undertaken by the department.

Furthermore, several new sub-programmes have been introduced in the budget with effect from 2005/06, again taking into account the recent alignment process, and the restructuring of the department.

This reprioritisation process resulted in funds that were identified as a result of the rationalisation of the Air Service being used to fund new functions, including a desk dealing with Cultural, Religious and Linguistic Rights and a unit dealing with Priority Programmes.

In addition, Vote 15: KZN Peace Initiative was discontinued at the end of 2003/04, and was incorporated into Vote 1 with effect from 2004/05. Funds relating to this function were rolled over from 2003/04, and therefore are not included in the approved 2005/06 MTEF baseline allocation. This explains the decrease in Programme 1: Administration from the 2004/05 Adjusted Budget to the 2005/06 allocation.

The 2004/05 Adjusted Budget also includes a function shift of the Heritage and Museums function from Vote 5: Education to Vote 1, as well as a suspension of funds from the Department of Works in respect of the security services contract relating to Parkside Residence.

Furthermore, additional funding of R50 million, R52,5 million and R55,1 million has been allocated in each year of the new MTEF period in respect of the Heritage functions, contributing to the increase in budget allocation from 2005/06 onwards.

Table 1.3: Summary of payments and estimates by programme

Table A-1: Summary of payments and estimates by programme									
R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited	Audited	Audited						
	2001/02	2002/03	2003/04				2004/05	2005/06	2006/07
1. Administration	76,450	70,427	81,831	79,425	114,259	114,259	110,446	118,161	125,424
2. Public Service Transformation	23,999	34,825	41,294	48,209	48,940	48,940	40,005	42,310	44,427
3. Strategic Planning and Policy Co-ordination	6,078	6,163	6,203	8,398	6,538	6,538	7,538	7,900	8,295
4. Provincial Co-ordination and Support	11,947	17,929	17,518	25,402	32,147	32,147	60,187	62,419	64,191
Total	118,474	129,344	146,846	161,434	201,884	201,884	218,176	230,790	242,337

Note: Programme 1 includes MEC remuneration payable as from 1 April 2004. Salary: R575,504. Car allowance: R143,876

5.2 Summary of economic classification

A summary of payments and estimates by economic classification is given in Table 1.4 below. Although there are fluctuations in the expenditure trend in prior years, this table clearly shows that all expenditure categories are on an increasing trend over the new MTEF period.

The increase in *Compensation of employees* expenditure from 2004/05 to 2005/06 is mainly due to the review of the organisational structure that was undertaken during 2004/05 by the DPSA. The budget for *Compensation of employees* is based on this new structure, and on the assumption that all vacant posts will be filled in 2005/06.

During 2004/05, it was necessary to utilise funds that were unspent due to the non-filling of vacant posts, on unexpected expenditure relating to *Goods and services*. This unexpected expenditure included costs incurred in respect of the refurbishment of a new building for office accommodation, as well as additional projects undertaken by the Premier's Support unit.

Goods and services reflects a substantial decrease from 2004/05 to 2005/06, mainly due to the rationalisation of the Air Service function, and the roll-over of R37,996 million from 2003/04 to 2004/05 in respect of the KZN Peace Initiative, as mentioned previously.

The increase in *Transfers other* from 2005/06 onwards relates to additional funding allocated in respect of the Heritage functions over the new MTEF period, as already mentioned.

Table 1.4: Summary of payments and estimates by economic classification

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2001/02	Audited 2002/03	Audited 2003/04				2005/06	2006/07	2007/08
Current payments	87,723	99,482	120,700	141,058	178,316	178,316	172,971	181,722	189,465
Compensation of employees	38,067	40,674	47,542	69,085	64,326	64,326	82,377	87,057	91,410
Goods and services	49,656	58,808	73,158	71,973	113,990	113,990	90,594	94,665	98,055
Other	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	25,202	24,943	21,703	18,067	18,056	18,056	41,911	45,682	49,317
Local government	938	1,049	1,183	1,179	1,220	1,220	928	937	943
Non-profit institutions	507	655	695	888	957	957	1,213	1,400	1,512
Households	-	120	99	-	-	-	-	-	-
Other	23,757	23,119	19,726	16,000	15,879	15,879	39,770	43,345	46,862
Payments for capital assets	5,549	4,919	4,443	2,309	5,512	5,512	3,294	3,386	3,555
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	5,549	4,919	4,443	2,309	5,512	5,512	3,134	3,166	3,324
Other	-	-	-	-	-	-	160	220	231
Total	118,474	129,344	146,846	161,434	201,884	201,884	218,176	230,790	242,337

5.3 Transfers to public entities

The Office of the Premier exercises control over two public entities, namely the KwaZulu-Natal Gambling Board and *Amafa aKwaZulu-Natali*.

The Gambling Board is a public entity established in terms of Section 5 of the KwaZulu-Natal Gambling Act, (Act 10 of 1996), as amended. The main objective of the Board is to ensure that all gambling authorised under the Act is conducted in a manner that promotes the integrity of the gambling industry, and does not cause harm to public interest. In addition, the Board promotes the province's objective to develop the gambling industry as a vehicle for the promotion of tourism, employment creation and economic development in KwaZulu-Natal.

In 2004/05, the administration of the public entity *Amafa aKwaZulu-Natali* was transferred from the Department of Education to the Office of the Premier. *Amafa aKwaZulu-Natali* is a statutory body established in terms section 2 of the KwaZulu-Natal Heritage Act, 1997, and is responsible for administering the heritage conservation on behalf of the provincial government of KwaZulu-Natal.

The main objectives of this entity are to promote awareness of the significance and value of cultural heritage resources, while ensuring that cultural heritage management is integrated into economic, social and environmental activities in the province. Furthermore, the entity is responsible for ensuring that the full diversity of cultural heritage resources in KwaZulu-Natal is conserved and managed, promoting sustainable and equitable use and facilitate public access to cultural heritage resources in the province, and supporting cultural tourism in the province.

Each of the above entities operates as an independent public entity reporting to the Office of the Premier in terms of the prescripts of the Public Finance Management Act and Treasury Regulations. Table 1.5 below illustrates transfers made to these public entities over the seven-year period under review.

The increase in the allocation from 2004/05 to 2005/06 in respect of *Amafa aKwaZulu-Natali* relates to additional funding that has been provided for Heritage functions. The funds are to be used for the establishment of a media centre depicting the history and culture of the Zulu Kingdom.

Table 1.5: Summary of departmental transfers to public entities

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2001/02	Audited 2002/03	Audited 2003/04				2005/06	2006/07	2007/08
KwaZulu-Natal Gambling Board	6,366	8,546	6,750	5,000	5,000	5,000	5,190	5,501	5,776
Amafa aKwaZulu-Natali	11,600	7,623	10,000	10,200	10,200	10,200	33,644	36,783	39,972
Total	17,966	16,169	16,750	15,200	15,200	15,200	38,834	42,284	45,748

5.4 Transfers to local government

Table 1.6 provides for transfers to municipalities, summarised in the categories A, B and C.

The transfers reflected in the table below consist of payments in respect of the Regional Service Council Levy, as well as subsidies paid to municipalities in respect of Museum Services.

The detailed information on departmental transfers to local government by transfer/grant type, category and municipality is presented in the *Annexure to Vote 1 – Office of the Premier*.

Table 1.6: Summary of departmental transfers to local government by category

R000	Outcome			Main Budget	Adjusted Budget 2004/05	Estimated actual	Medium-term estimates		
	Audited 2001/02	Audited 2002/03	Audited 2003/04				2005/06	2006/07	2007/08
Category A	85	102	127	121	122	122	8	9	11
Category B	761	844	941	906	906	906	810	810	810
Category C	92	103	115	152	192	192	110	118	122
Unallocated/unclassified	-	-	-	-	-	-	-	-	-
Total	938	1,049	1,183	1,179	1,220	1,220	928	937	943

6. Programme description

The services rendered by this department are categorised under four programmes, the details of which are discussed below. The payments and estimates for each programme are summarised in terms of the economic classification, details of which are given in *Annexure to Vote 1 – Office of the Premier*.

6.1 Programme 1: Administration

The purpose of this programme is to render support to the Premier as Executing Authority, and the Head of the Department in managing the Office of the Premier, by providing departmental corporate services. The sub-programme: Finance and Administration comprises the bulk of the budget allocated to this programme.

Tables 1.7 and 1.8 below reflect a summary of payments and estimates relating to this programme for the financial years 2001/02 to 2007/08.

The sub-programme Grants-in-aid caters for the KZN Gambling Board and, with effect from 2004/05, includes provision for the public entity *Amafa aKwaZulu-Natali*. Included in this provision is an additional allocation for the establishment of a media centre depicting the history and culture of the Zulu Kingdom, as mentioned above.

In 2001/02 and 2002/03, this sub-programme also included the transfer payment made to the *Emandleni-Matleng* Training Centre which was transferred to Vote 5: Education in the 2003/04 Adjustments Estimate. This accounts for the decrease in the Grants-in-aid allocations over the MTEF period.

The KZN Federal Council on Disability received an annual grant-in-aid from the department in prior years, to assist with establishment costs until the Council was fully operational. With the suspension of the grant effective from 2004/05, the Council, as a Non-Government Organisation, is expected to compete with other organisations for financial assistance from the Department of Social Welfare and Population Development.

In addition, funds relating to the KZN Peace Initiative were rolled over from 2003/04, and are included in the 2004/05 Adjusted Budget. This accounts for the decrease in the programme, in particular the category *Goods and services*, from the 2004/05 Adjusted Budget to the 2005/06 allocation.

Table 1.7: Summary of payments and estimates - Programme 1: Administration

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2001/02	Audited 2002/03	Audited 2003/04				2005/06	2006/07	2007/08
Office of the Premier	6,861	5,999	7,878	8,253	17,068	17,068	15,016	15,868	16,668
Finance and Administration	44,503	40,352	54,105	55,972	44,318	44,318	55,996	59,009	61,958
KZN Preact and Good Governance Initiative	-	-	-	-	37,673	37,673	-	-	-
Departmental Motor Transport	2,576	1,371	920	-	-	-	600	1,000	1,050
Grants-in-Aid	22,510	22,705	18,928	15,200	15,200	15,200	38,834	42,284	45,748
Total	76,450	70,427	81,831	79,425	114,259	114,259	110,446	118,161	125,424

Table 1.8: Summary of payments and estimates by economic classification - Programme 1: Administration

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2001/02	Audited 2002/03	Audited 2003/04				2005/06	2006/07	2007/08
Current payments	50,271	45,374	60,346	63,843	97,864	97,864	69,262	73,118	76,780
Compensation of employees	19,321	17,647	22,988	28,450	30,265	30,265	33,648	35,522	37,298
Goods and services	30,950	27,727	37,358	35,393	67,599	67,599	35,614	37,596	39,482
Other	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	22,555	22,755	18,987	15,272	15,323	15,323	39,434	42,915	46,410
Local government	45	50	59	72	123	123	64	70	73
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Other	22,510	22,705	18,928	15,200	15,200	15,200	39,370	42,845	46,337
Payments for capital assets	3,624	2,298	2,498	310	1,072	1,072	1,750	2,128	2,234
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	3,624	2,298	2,498	310	1,072	1,072	1,670	2,008	2,108
Other	-	-	-	-	-	-	80	120	126
Total	76,450	70,427	81,831	79,425	114,259	114,259	110,446	118,161	125,424

6.2 Programme 2: Public Service Transformation

The purpose of this programme is to co-ordinate the transformation of the public service, by providing a transversal human resource system, transversal legal advisory and support services, the monitoring of progress in terms of service delivery, as well as the provision of the necessary instrument to inculcate a culture of service delivery and the implementation thereof.

The objectives of Programme 2 are as follows:

- To provide transversal state law advisory services to the provincial government;
- To provide strategic best practice human resource management advice and guidance to the Director-General of the province and provincial departments;
- To address any weaknesses identified, with the aim of enhancing the effectiveness of provincial government information and communication technology policy and strategy;
- To promote the transformation of service delivery in the province, in view of the current emphasis on service delivery; and
- To provide administrative and logistical support to the provincial Anti-Fraud and Corruption Committee of Heads of Department, chaired by the Director-General.

Tables 1.9 and 1.10 below summarise payments and budgeted estimates relating to Programme 2. There is a steady increase in the level of expenditure of the State Law Advisory Services sub-programme, in line with the strengthening of the capacity of the unit. Again, as a result of the review of the organisational structure, changes have been made to the sub-programmes in respect of the units supporting the sub-programmes.

The State Law Advisory Services and Human Resource Management sub-programmes reflect an increase from 2003/04 to 2004/05, mainly due to the Legal Rationalisation of Laws project and the human resource legal compliance audit. Provincial funds and donor funding through the Inter-provincial Support Programme (IPSP) have been secured for this project from the 2005/06 financial year, and as a result are not reflected in the budget allocation for this financial year.

Compensation of employees and *Goods and services* reflect a constant increase over the new MTEF period, and is mainly due to the filling of vacant posts as well as the annual improvements in condition of service.

Table 1.9: Summary of payments and estimates - Programme 2: Public Service Transformation

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2001/02	Audited 2002/03	Audited 2003/04				2005/06	2006/07	2007/08
State Law Advisory Services	783	3,263	3,539	4,927	4,887	4,887	4,461	5,202	5,462
Human Resource Management	12,259	15,656	19,126	22,312	22,085	22,085	23,119	23,820	25,012
Provincial Information Technology	10,957	15,906	18,629	20,970	21,968	21,968	9,530	10,237	10,749
Service Delivery Improvement	-	-	-	-	-	-	2,895	3,051	3,204
Total	23,999	34,825	41,294	48,209	48,940	48,940	40,005	42,310	44,427

Table 1.10: Summary of payments and estimates by economic classification - Programme 2: Public Service Transformation

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2001/02	Audited 2002/03	Audited 2003/04				2005/06	2006/07	2007/08
Current payments	23,514	32,850	39,151	46,296	44,223	44,223	38,831	40,949	42,998
Compensation of employees	11,011	10,554	12,820	20,564	17,488	17,488	22,438	24,045	25,247
Goods and services	12,503	22,296	26,331	25,732	26,735	26,735	16,393	16,904	17,751
Other	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	32	441	840	839	772	772	434	535	562
Local government	32	27	42	39	93	93	34	35	37
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Other	-	414	798	800	679	679	400	500	525
Payments for capital assets	453	1,534	1,303	1,074	3,945	3,945	740	826	867
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	453	1,534	1,303	1,074	3,945	3,945	660	726	762
Other	-	-	-	-	-	-	80	100	105
Total	23,999	34,825	41,294	48,209	48,940	48,940	40,005	42,310	44,427

Service delivery measures

Table 1.11 illustrates service delivery measures pertaining to Programme 2: Public Service Transformation.

Table 1.11 : Service delivery measures - Programme 2: Public Service Transformation

Output type	Performance measures	Performance targets	
		2004/05 Est. Actual	2005/06 Estimate
State Law Advisory Services			
Legally edited and certified legislation which, when passed by the Provincial Legislature, will result in a rationalised Statute Book for the Province	Certified laws compliant with the Constitution and unassailable in court.	Service provider for Rationalisation of Laws Project appointed by end of 2nd quarter of 2004/05	12 certified laws
Human Resource Management			
HR Legal Compliance Audit	<ul style="list-style-type: none">No. of departments auditedCompliance assessmentsStrategies addressing shortcomings	Service provider appointed by end of 2nd quarter of 2004/05	15 departments to be audited
Provincial Information Technology			
Provincial GIS System	Fully functional Provincial GIS System	Research and project proposal 31 March 2005	Implementation of project 31 March 2006
Service Delivery Improvement			
Service commitment charter and service delivery improvement plans	<ul style="list-style-type: none">No. of departments surveyedApproved charter with stake-holder buy-inAnnual surveys to determine options for continuous improvement	Output to commence in 2005/06	Annual survey of 15 departments

6.3 Programme 3: Strategic Planning and Policy Co-ordination

This programme comprises three sub-programmes, namely Strategic Planning and Macro Policy Development, Monitoring and Evaluation, and Science and Technology, with the aim of co-ordinating strategic planning and policy development and implementation. The following services are rendered:

- To formulate, co-ordinate, and facilitate the socio-economic development of the province;
- To improve the processes, outputs, and impacts of public policy making in the provincial government;
- To institute government wide monitoring, and evaluation of government programmes; and
- To co-ordinate and promote the utilisation of science and technology for development in the province.

Tables 1.12 and 1.13 below provide a summary of payments and estimates for these three sub-programmes over the MTEF period. As can be seen, the sub-programmes under this programme have been refocused as a result of the organisational review process undertaken by the department, and, as such, the sub-programme Monitoring and Evaluation will only be fully operational from 2005/06. In addition, certain units within the sub-programme: Strategic Planning and Macro Policy Development have been consolidated into one unit and functions have been realigned and refocused, accounting for the lower budget required in the outer years.

Table 1.12: Summary of payments and estimates - Programme 3: Strategic Planning and Policy Co-ordination

Table 1.12: Summary of payments and estimates - Programme of Strategic Planning and Policy Co-ordination									
R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2001/02	Audited 2002/03	Audited 2003/04				2005/06	2006/07	2007/08
				2004/05					
Strategic Planning and Macro Policy Development	6,078	6,163	6,203	7,947	6,087	6,087	3,978	4,160	4,368
Monitoring and Evaluation	-	-	-	-	-	-	2,762	2,884	3,028
Science & Technology	-	-	-	451	451	451	798	856	899
Total	6,078	6,163	6,203	8,398	6,538	6,538	7,538	7,900	8,295

Table 1.13: Summary of payments and estimates by economic classification - Prog. 3: Strategic Planning and Policy Co-ordination

Table 1.16: Summary of payments and estimates by economic classification – 1993/94: Strategic Planning and Policy Co-ordination									
R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2001/02	Audited 2002/03	Audited 2003/04				2004/05	2005/06	2006/07
Current payments	4,654	5,887	6,021	8,291	6,471	6,471	7,529	7,890	8,284
Compensation of employees	2,367	3,710	3,370	5,609	3,833	3,833	6,054	6,347	6,664
Goods and services	2,287	2,177	2,651	2,682	2,638	2,638	1,475	1,543	1,620
Other	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	1,256	12	9	17	17	17	9	10	11
Local government	9	12	9	17	17	17	9	10	11
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Other	1,247	-	-	-	-	-	-	-	-
Payments for capital assets	168	264	173	90	50	50	-	-	-
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	168	264	173	90	50	50	-	-	-
Other	-	-	-	-	-	-	-	-	-
Total	6,078	6,163	6,203	8,398	6,538	6,538	7,538	7,900	8,295

Service delivery measures

Table 1.14 below provides information on the service delivery measures pertaining to Programme 3.

Table 1.14 : Service delivery measures – Programme 3: Strategic Planning and Policy Co-ordination

Table 11.4: Service delivery measures			
Output type	Performance measures	Performance targets	
		2004/05 Est. Actual	2005/06 Estimate
Strategic Planning and Macro Policy Development			
A PGDS document with consensus from stakeholders and a PGDS monitoring strategy	Consensus driven PGDS document including a PGDS Monitoring strategy	October 2004	Annual review
Monitoring and Evaluation			
Develop and maintain a provincial database of socio-economic issues (eg poverty maps)	Number of impact analyses undertaken on the outcomes of government's strategic programmes		Annual impact analysis
Science and Technology			
A Provincial research and development implementation plan for Science and Technology in line with the PGDS	Comprehensive and synergised implementation plan aligned with the PGDS with identified and involved role players	December 2004	Annual review

6.4 Programme 4: Provincial Co-ordination and Support

The purpose of this programme is to assist the Director-General in providing a central co-ordination service to the province, and to ensure compliance with constitutional obligations on development and human rights issues.

There are three sub-programmes supporting this programme, namely Human Rights, Institutional Provincial Support and Priority Programme Co-ordination. These sub-programmes are responsible for ensuring compliance with constitutional obligations on development and human rights issues, and for effectively supporting and capacitating the Director-General in promoting sound co-operative good governance.

The sub-programme: Priority Programme Co-ordination is a new sub-programme that has been established as a result of the review of the strategic direction of the department, and is aimed at identifying and driving the Premier's special programmes. This unit will be operational with effect from the 2005/06 financial year.

Tables 1.15 and 1.16 below summarise payments and estimates relating to Programme 4: Provincial Co-ordination and Support from 2001/02 to 2007/08.

Again, there has been a fairly steady increase in the level of expenditure and funding allocated to the Human Rights sub-programme over the seven-year period, in line with increased emphasis on Human Rights issues in terms of the provincial priorities.

With effect from 2005/06, two new units have been incorporated in the sub-programme: Human Rights, namely Cultural, Linguistic and Religious Rights, and Heritage and Museum Services.

Heritage and Museum Services was transferred from the Department of Education to this department. The increase in the budget of the Human Rights sub-programme over the new MTEF period is due to an additional allocation in respect of the Heritage function.

The progress and growth in the IGR field also accounts for the increase in level of expenditure and funding.

Table 1.15: Summary of payments and estimates - Programme 4: Provincial Co-ordination and Support

Table 1.15: Summary of payments and estimates - Programme 4: Provincial Co-ordination and Support									
R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2001/02	Audited 2002/03	Audited 2003/04				2004/05	2005/06	2006/07
	Human Rights	5,459	9,745	8,784	12,318	16,198	16,198	41,831	42,865
Institutional Provincial Support	6,488	8,184	8,734	13,084	15,949	15,949	15,842	16,892	17,737
Priority Programme Co-ordination	-	-	-	-	-	-	2,514	2,662	2,795
Total	11,947	17,929	17,518	25,402	32,147	32,147	60,187	62,419	64,191

Table 1.16: Summary of payments and estimates by economic classification - Programme 4: Provincial Co-ordination and Support

Table 116: Summary of payments and estimates by economic classification - Programme 4: Provincial SOs, education and support									
R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2001/02	Audited 2002/03	Audited 2003/04				2004/05	2005/06	2006/07
	Current payments	9,284	15,371	15,182	22,628	29,758	29,758	57,349	59,765
Compensation of employees	5,368	8,763	8,364	14,462	12,740	12,740	20,237	21,143	22,201
Goods and services	3,916	6,608	6,818	8,166	17,018	17,018	37,112	38,622	39,202
Other	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	1,359	1,735	1,867	1,939	1,944	1,944	2,034	2,222	2,334
Local government	852	960	1,073	1,051	987	987	821	822	822
Non-profit institutions	507	655	695	888	957	957	1,213	1,400	1,512
Households	-	120	99	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
Payments for capital assets	1,304	823	469	835	445	445	804	432	454
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	1,304	823	469	835	445	445	804	432	454
Other	-	-	-	-	-	-	-	-	-
Total	11,947	17,929	17,518	25,402	32,147	32,147	60,187	62,419	64,191

Service delivery measures

Table 1.17 below provides information on the service delivery measures pertaining to Programme 4: Provincial Co-ordination and Support.

Table 1.17: Service delivery measures - Programme 4: Provincial Co-ordination and Support

Output type	Performance measures	Performance targets	
		2004/05 Est. Actual	2005/06 Estimate
Human Rights			
Workshops on mainstreaming human rights, with specific emphasis on gender, disabled, youth and the child, popularising the following: <ul style="list-style-type: none">• UN Declaration of Human Rights• South African Constitution• Employment Equity Act• Promotion of Equality and Prevention of Unfair Discrimination Act (PEPUDA)• Millennium Development Goals• Linkage to Poverty Eradication	11 workshops in all district municipalities and 1 for government departments to promote mainstreaming of human rights	11 workshops in all district municipalities 1 for government departments to promote mainstreaming of human rights	11 workshops in all district municipalities 1 for government departments to promote mainstreaming of human rights
Institutional Provincial Support			
Co-ordination and management of inter-provincial projects	High Leverage projects delivered on time and within budget; skills transfer to project managers; securing donor funding in terms of provincial priority needs	4 meetings with all role players and reports to EXCO	4 meetings with all role players and reports to EXCO
Priority Programme Co-ordination			
Implementation of the Provincial Growth and Development Strategy in the Province	Alignment of priority programmes to the PGDS; identification and involvement of all role players	Output to commence in 2005/06	3 priority programmes as identified by Cabinet

7. Other programme information

7.1 Personnel numbers and costs

Table 1.18 below reflects the personnel estimates pertaining to the Office of the Premier, per programme, as at 31 March 2001 to March 2007.

A revised organisational structure was approved in the third quarter of 2001/02, and filling of key vacant posts was initiated in 2002/03. Delays experienced in filling vacant posts resulted from DPSA Resolutions 6 and 7 implemented during the 2002/03 and 2003/04 financial years.

Moreover, a departmental moratorium was placed on the filling of vacant posts during the 2004/05 financial year, until such time as the organisational review, undertaken by DPSA, was completed. The organisational structure has been developed, and approved as a result of this review. The *Compensation of employees* budget is based on the assumption that all the posts will be filled early in 2005/06, resulting in an increase in personnel costs over the 2004/05, 2005/06, and ensuing financial years.

Table 1.18: Personnel numbers and costs

Personnel numbers	As at 31 March 2001	As at 31 March 2002	As at 31 March 2003	As at 31 March 2004	As at 31 March 2005	As at 31 March 2006	As at 31 March 2007
Programme 1: Administration	153	109	123	132	178	178	178
Programme 2: Public Service Transformation	83	59	66	71	96	96	96
Programme 3: Strategic Planning & Policy Co-ordination	15	11	12	13	19	19	19
Programme 4: Provincial Co-ordination & Support	56	40	44	48	63	109	109
Total	307	219	245	264	356	402	402
Total personnel cost (R000)	34,039	38,067	40,674	47,542	69,085	82,377	87,057
Unit cost (R000)	111	174	166	180	194	205	217

7.2 Training

Table 1.19 below reflects departmental spending on training per programme. It provides for actual and estimated expenditure on training for the period 2001/02 to 2004/05, and budgeted expenditure for the period 2005/06 to 2007/08.

Table 1.19: Expenditure on training

R000				Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2001/02	Audited 2002/03	Audited 2003/04				2005/06	2006/07	2007/08
				2004/05					
Programme 1: Administration	124	121	178	142	142	142	299	308	323
Programme 2: Public Service Transformation	265	86	175	179	179	179	253	283	297
Programme 3: Strategic Planning & Policy Co-ordination	127	78	102	147	147	147	20	20	21
Programme 4: Provincial Co-ordination & Support	43	45	59	243	243	243	179	162	170
Total	559	330	514	711	711	711	751	773	811

ANNEXURE TO VOTE 1 – OFFICE OF THE PREMIER

Table 1.A: Details of departmental receipts

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2001/02	Audited 2002/03	Audited 2003/04				2005/06	2006/07	2007/08
Tax receipts	85,258	95,336	143,393	111,788	111,788	147,093	152,726	156,086	159,553
Casino taxes	40,033	71,782	117,475	88,128	88,128	119,384	122,131	123,963	125,822
Motor vehicle licenses									
Horseracing	45,225	23,554	24,449	23,660	23,660	27,709	30,595	32,123	33,731
Other taxes			1,469						
Non-tax receipts	303	669	106	138	138	712	75	-	-
Sale of goods & services other than capital assets	303	669	106	138	138	712	75	-	-
Sales of goods & services produced by depts.	303	669	106	138	138	712	75	-	-
Sales by market establishments									
Administrative fees									
Other sales	303	669	106	138	138	712	75	-	-
Of which									
Housing rent recoveries	303	669	106	138	138	712	75	-	-
Sales of scrap, waste, arms and other used current goods (excluding capital assets)									
Fines, penalties and forfeits									
Interest, dividends and rent on land	-	-	-	-	-	-	-	-	-
Interest									
Dividends									
Rent on land									
Transfers received from:	-	-	-	-	100	-	-	-	-
Other governmental units									
Universities and technikons									
Foreign governments									
International organisations									
Public corporations and private enterprises	-	-	-	-	100	-	-	-	-
Households and non-profit institutions									
Sales of capital assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets									
Other capital assets									
Financial transactions	-	-	-	-	-	(578)	-	-	-
Total	85,561	96,005	143,499	111,926	112,026	147,227	152,801	156,086	159,553

Table 1.B: Details of payments and estimates by economic classification

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2001/02	Audited 2002/03	Audited 2003/04				2005/06	2006/07	2007/08
Current payments	87,723	99,482	120,700	141,058	178,316	178,316	172,971	181,722	189,465
Compensation of employees	38,067	40,674	47,542	69,085	64,326	64,326	82,377	87,057	91,410
Salaries and wages	32,326	34,181	40,346	59,935	55,708	55,708	72,225	76,389	80,208
Social contributions	5,741	6,493	7,196	9,150	8,618	8,618	10,152	10,668	11,202
Goods and services	49,656	58,808	73,158	71,973	113,990	113,990	90,594	94,665	98,055
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Financial transactions in assets and liabilities	-	-	-	-	-	-	-	-	-
Unauthorised expenditure	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	25,202	24,943	21,703	18,067	18,056	18,056	41,911	45,682	49,317
Local government	938	1,049	1,183	1,179	1,220	1,220	928	937	943
Municipalities	938	1,049	1,183	1,179	1,220	1,220	928	937	943
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	23,757	23,119	19,726	16,000	15,879	15,879	39,770	43,345	46,862
Social security funds	-	-	-	-	-	-	-	-	-
Entities receiving funds	23,757	23,119	19,726	16,000	15,879	15,879	39,770	43,345	46,862
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit institutions	507	655	695	888	957	957	1,213	1,400	1,512
Households	-	120	99	-	-	-	-	-	-
Social benefits	-	120	99	-	-	-	-	-	-
Other transfers to households	-	-	-	-	-	-	-	-	-
Payments for capital assets	5,549	4,919	4,443	2,309	5,512	5,512	3,294	3,386	3,555
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	5,549	4,919	4,443	2,309	5,512	5,512	3,134	3,166	3,324
Transport equipment	2,576	1,371	920	265	265	265	879	1,297	1,362
Other machinery and equipment	2,973	3,548	3,523	2,044	5,247	5,247	2,255	1,869	1,962
Cultivated assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	160	220	231
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Total	118,474	129,344	146,846	161,434	201,884	201,884	218,176	230,790	242,337

Table 1.C: Details of payments and estimates by economic classification - Programme 1: Administration

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2001/02	Audited 2002/03	Audited 2003/04				2005/06	2006/07	2007/08
Current payments	50,271	45,374	60,346	63,843	97,864	97,864	69,262	73,118	76,780
Compensation of employees	19,321	17,647	22,988	28,450	30,265	30,265	33,648	35,522	37,298
Salaries and wages	16,493	14,418	19,319	23,898	25,423	25,423	28,777	30,344	31,861
Social contributions	2,828	3,229	3,669	4,552	4,842	4,842	4,871	5,178	5,437
Goods and services	30,950	27,727	37,358	35,393	67,599	67,599	35,614	37,596	39,482
of which									
Inventories	1,147	1,013	1,085	5,800	11,078	11,078	1,639	1,855	1,948
Auditors Remuneration	987	1,356	1,246	1,640	1,640	1,640	326	480	504
Consultants and Advisors	18,302	17,339	26,104	19,179	36,361	36,361	3,904	3,717	3,903
Other	10,514	8,019	8,923	8,774	18,520	18,520	29,745	31,544	33,127
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest									
Rent on land									
Financial transactions in assets and liabilities									
Unauthorised expenditure									
Transfers and subsidies to:	22,555	22,755	18,987	15,272	15,323	15,323	39,434	42,915	46,410
Local government	45	50	59	72	123	123	64	70	73
Municipalities	45	50	59	72	123	123	64	70	73
Municipal agencies and funds									
Departmental agencies and accounts	22,510	22,705	18,928	15,200	15,200	15,200	39,370	42,845	46,337
Social security funds									
Entities receiving funds	22,510	22,705	18,928	15,200	15,200	15,200	39,370	42,845	46,337
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Foreign governments and international organisations									
Non-profit institutions									
Households	-	-	-	-	-	-	-	-	-
Social benefits									
Other transfers to households									
Payments for capital assets	3,624	2,298	2,498	310	1,072	1,072	1,750	2,128	2,234
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings									
Other fixed structures									
Machinery and equipment	3,624	2,298	2,498	310	1,072	1,072	1,670	2,008	2,108
Transport equipment	2,576	1,371	920	-	-	-	600	1,000	1,050
Other machinery and equipment	1,048	927	1,578	310	1,072	1,072	1,070	1,008	1,058
Cultivated assets									
Software and other intangible assets	-	-	-	-	-	-	80	120	126
Land and subsoil assets									
Total	76,450	70,427	81,831	79,425	114,259	114,259	110,446	118,161	125,424

Table 1.D: Details of payments and estimates by economic classification - Programme 2: Public Service Transformation

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2001/02	Audited 2002/03	Audited 2003/04				2005/06	2006/07	2007/08
Current payments	23,514	32,850	39,151	46,296	44,223	44,223	38,831	40,949	42,998
Compensation of employees	11,011	10,554	12,820	20,564	17,488	17,488	22,438	24,045	25,247
Salaries and wages	9,232	9,148	10,990	17,912	15,233	15,233	19,708	21,204	22,264
Social contributions	1,779	1,406	1,830	2,652	2,255	2,255	2,730	2,841	2,983
Goods and services	12,503	22,296	26,331	25,732	26,735	26,735	16,393	16,904	17,751
of which									
Inventories	448	998	1,149	920	956	956	895	969	1,017
Consultants and Advisors	3,407	5,076	5,798	1,335	1,387	1,387	4,686	4,516	4,741
Other	8,648	16,222	19,384	23,477	24,392	24,392	10,812	11,419	11,993
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest									
Rent on land									
Financial transactions in assets and liabilities									
Unauthorised expenditure									
Transfers and subsidies to:	32	441	840	839	772	772	434	535	562
Local government	32	27	42	39	93	93	34	35	37
Municipalities	32	27	42	39	93	93	34	35	37
Municipal agencies and funds									
Departmental agencies and accounts	-	414	798	800	679	679	400	500	525
Social security funds									
Entities receiving funds	-	414	798	800	679	679	400	500	525
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Foreign governments and international organisations									
Non-profit institutions									
Households	-	-	-	-	-	-	-	-	-
Social benefits									
Other transfers to households									
Payments for capital assets	453	1,534	1,303	1,074	3,945	3,945	740	826	867
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings									
Other fixed structures									
Machinery and equipment	453	1,534	1,303	1,074	3,945	3,945	660	726	762
Transport equipment									
Other machinery and equipment	453	1,534	1,303	1,074	3,945	3,945	660	726	762
Cultivated assets									
Software and other intangible assets	-	-	-	-	-	-	80	100	105
Land and subsoil assets									
Total	23,999	34,825	41,294	48,209	48,940	48,940	40,005	42,310	44,427

Table 1.E: Details of payments and estimates by economic classification - Programme 3: Strategic Planning and Policy Co-ordination

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2001/02	Audited 2002/03	Audited 2003/04				2005/06	2006/07	2007/08
					2004/05				
Current payments	4,654	5,887	6,021	8,291	6,471	6,471	7,529	7,890	8,284
Compensation of employees	2,367	3,710	3,370	5,609	3,833	3,833	6,054	6,347	6,664
Salaries and wages	2,005	3,194	2,937	5,299	3,621	3,621	5,471	5,742	6,029
Social contributions	362	516	433	310	212	212	583	605	635
Goods and services	2,287	2,177	2,651	2,682	2,638	2,638	1,475	1,543	1,620
of which									
Inventories	56	146	119	228	224	224	110	112	118
Consultants and Advisors	730	808	1,282	743	731	731	430	470	494
Other	1,501	1,223	1,250	1,711	1,683	1,683	935	961	1,008
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest									
Rent on land									
Financial transactions in assets and liabilities									
Unauthorised expenditure									
Transfers and subsidies to:	1,256	12	9	17	17	17	9	10	11
Local government	9	12	9	17	17	17	9	10	11
Municipalities	9	12	9	17	17	17	9	10	11
Municipal agencies and funds									
Departmental agencies and accounts	1,247	-	-	-	-	-	-	-	-
Social security funds									
Entities receiving funds	1,247	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Foreign governments and international organisations									
Non-profit institutions									
Households	-	-	-	-	-	-	-	-	-
Social benefits									
Other transfers to households									
Payments for capital assets	168	264	173	90	50	50	-	-	-
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings									
Other fixed structures									
Machinery and equipment	168	264	173	90	50	50	-	-	-
Transport equipment									
Other machinery and equipment	168	264	173	90	50	50	-	-	-
Cultivated assets									
Software and other intangible assets									
Land and subsoil assets									
Total	6,078	6,163	6,203	8,398	6,538	6,538	7,538	7,900	8,295

Table 1.F: Details of payments and estimates by economic classification - Programme 4: Provincial Co-ordination and Support

R000	Outcome			Main Budget	Adjusted Budget 2004/05	Estimated actual	Medium-term estimates		
	Audited 2001/02	Audited 2002/03	Audited 2003/04				2005/06	2006/07	2007/08
Current payments	9,284	15,371	15,182	22,628	29,758	29,758	57,349	59,765	61,403
Compensation of employees	5,368	8,763	8,364	14,462	12,740	12,740	20,237	21,143	22,201
Salaries and wages	4,596	7,421	7,100	12,826	11,431	11,431	18,269	19,099	20,054
Social contributions	772	1,342	1,264	1,636	1,309	1,309	1,968	2,044	2,147
Goods and services	3,916	6,608	6,818	8,166	17,018	17,018	37,112	38,622	39,202
of which									
Inventories	1,038	734	1,200	821	1,981	1,981	979	1,165	1,225
Consultants and Advisors	913	1,905	2,162	2,186	5,275	5,275	3,075	3,500	3,675
Other	1,965	3,969	3,456	5,159	9,762	9,762	33,058	33,957	34,302
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest									
Rent on land									
Financial transactions in assets and liabilities									
Unauthorised expenditure									
Transfers and subsidies to:	1,359	1,735	1,867	1,939	1,944	1,944	2,034	2,222	2,334
Local government	852	960	1,073	1,051	987	987	821	822	822
Municipalities	852	960	1,073	1,051	987	987	821	822	822
Municipal agencies and funds									
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds									
Entities receiving funds									
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Foreign governments and international organisations									
Non-profit institutions	507	655	695	888	957	957	1,213	1,400	1,512
Households	-	120	99	-	-	-	-	-	-
Social benefits	-	120	99	-	-	-	-	-	-
Other transfers to households									
Payments for capital assets	1,304	823	469	835	445	445	804	432	454
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings									
Other fixed structures									
Machinery and equipment	1,304	823	469	835	445	445	804	432	454
Transport equipment	-	-	-	265	265	265	279	297	312
Other machinery and equipment	1,304	823	469	570	180	180	525	135	142
Cultivated assets									
Software and other intangible assets									
Land and subsoil assets									
Total	11,947	17,929	17,518	25,402	32,147	32,147	60,187	62,419	64,191

Table 1.G: Summary of transfers to municipalities

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				2004/05	2005/06	2006/07	2007/08
A	eThekweni	85	102	127	121	122	122	8	9	11
Total: Ugu Municipalities		143	160	192	116	116	116	55	55	55
B	KZ211 Vulamehlo	-	-	-	-	-	-	-	-	-
B	KZ212 Umdoni	-	-	-	-	-	-	-	-	-
B	KZ213 Umzumbe	-	-	-	-	-	-	-	-	-
B	KZ214 uMuziwabantu	-	-	-	-	-	-	-	-	-
B	KZ215 Ezingolweni	-	-	-	-	-	-	-	-	-
B	KZ216 Hibiscus Coast	143	160	192	116	116	116	55	55	55
C	DC21 Ugu District Municipality	-	-	-	-	-	-	-	-	-
Total: uMgungundlovu Municipalities		169	141	186	231	253	253	250	258	262
B	KZ221 uMshwathi	-	-	-	-	-	-	-	-	-
B	KZ222 uMngeni	41	50	61	58	58	58	55	55	55
B	KZ223 Mpofana	41	-	20	30	30	30	30	30	30
B	KZ224 Impendle	-	-	-	-	-	-	-	-	-
B	KZ225 Msunduzi	41	50	61	58	58	58	55	55	55
B	KZ226 Mkhambathini	-	-	-	-	-	-	-	-	-
B	KZ227 Richmond	-	-	-	-	-	-	-	-	-
C	DC22 uMgungundlovu District Municipality	46	41	44	85	107	107	110	118	122
Total:Uthukela Municipalities		145	188	151	198	198	198	190	190	190
B	KZ232 Emnambithi/Ladysmith	41	50	61	58	58	58	55	55	55
B	KZ233 Indaka	-	-	-	-	-	-	-	-	-
B	KZ234 Umtshezi	63	88	90	82	82	82	80	80	80
B	KZ235 Okhahlamba	41	50	-	58	58	58	55	55	55
B	KZ236 Imbabazane	-	-	-	-	-	-	-	-	-
C	DC23 Uthukela District Municipality	-	-	-	-	-	-	-	-	-
Total: Umzinyathi Municipalities		82	118	122	116	116	116	110	110	110
B	KZ241 Endumeni	41	50	61	58	58	58	55	55	55
B	KZ242 Nquthu	-	-	-	-	-	-	-	-	-
B	KZ244 Usinga	-	-	-	-	-	-	-	-	-
B	KZ245 Umvoti	41	68	61	58	58	58	55	55	55
C	DC24 Umzinyathi District Municipality	-	-	-	-	-	-	-	-	-
Total: Amajuba Municipalities		45	50	61	58	58	58	55	55	55
B	KZ252 Newcastle	41	50	61	58	58	58	55	55	55
B	KZ253 Utrecht	4	-	-	-	-	-	-	-	-
B	KZ254 Dannhauser	-	-	-	-	-	-	-	-	-
C	DC25 Amajuba District Municipality	-	-	-	-	-	-	-	-	-
Total: Zululand Municipalities		87	112	132	125	143	143	55	55	55
B	KZ261 eDumbe	-	-	-	-	-	-	-	-	-
B	KZ262 uPhongolo	-	-	-	-	-	-	-	-	-
B	KZ263 Abaqulusi	41	50	61	58	58	58	55	55	55
B	KZ265 Nongoma	-	-	-	-	-	-	-	-	-
B	KZ266 Ulundi	-	-	-	-	-	-	-	-	-
C	DC26 Zululand District Municipality	46	62	71	67	85	85	-	-	-
Total: Umkhanyakude Municipalities		-	-	-	-	-	-	-	-	-
B	KZ271 Umhlabuyalingana	-	-	-	-	-	-	-	-	-
B	KZ272 Jozini	-	-	-	-	-	-	-	-	-
B	KZ273 The Big 5 False Bay	-	-	-	-	-	-	-	-	-
B	KZ274 Hlabisa	-	-	-	-	-	-	-	-	-
B	KZ275 Mtubatuba	-	-	-	-	-	-	-	-	-
C	DC27 Umkhanyakude District Municipality	-	-	-	-	-	-	-	-	-
Total: uThungulu Municipalities		121	106	126	116	116	116	110	110	110
B	KZ281 Mbonambi	-	-	-	-	-	-	-	-	-
B	KZ282 uMhlathuze	80	50	61	58	58	58	55	55	55
B	KZ283 Ntambanana	-	-	-	-	-	-	-	-	-
B	KZ284 Umlalazi	41	56	65	58	58	58	55	55	55
B	KZ285 Mthonjaneni	-	-	-	-	-	-	-	-	-
B	KZ286 Nkandla	-	-	-	-	-	-	-	-	-
C	DC28 uThungulu District Municipality	-	-	-	-	-	-	-	-	-
Total: Ilembe Municipalities		41	50	61	58	58	58	55	55	55
B	KZ291 eNdondakusuka	-	-	-	-	-	-	-	-	-
B	KZ292 KwaDukuza	41	50	61	58	58	58	55	55	55
B	KZ293 Ndwedwe	-	-	-	-	-	-	-	-	-
B	KZ294 Maphumulo	-	-	-	-	-	-	-	-	-
C	DC29 Ilembe District Municipality	-	-	-	-	-	-	-	-	-
Total: Sisonke Municipalities		20	22	25	40	40	40	40	40	40
B	KZ5a1 Ingwe	-	-	-	-	-	-	-	-	-
B	KZ5a2 Kwa Sani	-	-	-	-	-	-	-	-	-
B	KZ5a3 Matatiele	20	22	25	40	40	40	40	40	40
B	KZ5a4 Kokstad	-	-	-	-	-	-	-	-	-
B	KZ5a5 Ubuhlebezwe	-	-	-	-	-	-	-	-	-
C	DC43 Sisonke District Municipality	-	-	-	-	-	-	-	-	-
Unallocated/unclassified		-	-	-	-	-	-	-	-	-
Total		938	1,049	1,183	1,179	1,220	1,220	928	937	943

Table 1.H: Transfers to municipalities - Regional Service Council Levy

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2001/02	Audited 2002/03	Audited 2003/04				2005/06	2006/07	2007/08
A eThekweni	2	2	5	5	6	6	8	9	11
Total: Ugu Municipalities	-	-	-	-	-	-	-	-	-
B KZ211 Vulamehlo									
B KZ212 Umdoni									
B KZ213 Umzumbe									
B KZ214 uMuziwabantu									
B KZ215 Ezingolweni									
B KZ216 Hibiscus Coast									
C DC21 Ugu District Municipality									
Total: uMgungundlovu Municipalities	46	41	44	85	107	107	110	118	122
B KZ221 uMshwathi									
B KZ222 uMngeni									
B KZ223 Mpofana									
B KZ224 Impendle									
B KZ225 Msunduzi									
B KZ226 Mkhambathini									
B KZ227 Richmond									
C DC22 uMgungundlovu District Municipality	46	41	44	85	107	107	110	118	122
Total: Uthukela Municipalities	-	-	-	-	-	-	-	-	-
B KZ232 Emnambithi/Ladysmith									
B KZ233 Indaka									
B KZ234 Umtshezi									
B KZ235 Okhahlamba									
B KZ236 Imbabazane									
C DC23 Uthukela District Municipality									
Total: Umzinyathi Municipalities	-	-	-	-	-	-	-	-	-
B KZ241 Endumeni									
B KZ242 Nquthu									
B KZ244 Usinga									
B KZ245 Umvoti									
C DC24 Umzinyathi District Municipality									
Total: Amajuba Municipalities	-	-	-	-	-	-	-	-	-
B KZ252 Newcastle									
B KZ253 Utrecht									
B KZ254 Dannhauser									
C DC25 Amajuba District Municipality									
Total: Zululand Municipalities	46	62	71	67	85	85	-	-	-
B KZ261 eDumbe									
B KZ262 uPhongolo									
B KZ263 Abaqulusi									
B KZ265 Nongoma									
B KZ266 Ulundi									
C DC26 Zululand District Municipality	46	62	71	67	85	85	-	-	-
Total: Umkhanyakude Municipalities	-	-	-	-	-	-	-	-	-
B KZ271 Umhlabyalingana									
B KZ272 Jozini									
B KZ273 The Big 5 False Bay									
B KZ274 Hlabisa									
B KZ275 Mtubatuba									
C DC27 Umkhanyakude District Municipality									
Total: uThungulu Municipalities	-	-	-	-	-	-	-	-	-
B KZ281 Mbonambi									
B KZ282 uMhlathuze									
B KZ283 Ntambanana									
B KZ284 Umlalazi									
B KZ285 Mthonjaneni									
B KZ286 Nkandla									
C DC28 uThungulu District Municipality									
Total: Ilembe Municipalities	-	-	-	-	-	-	-	-	-
B KZ291 eNdondakusuka									
B KZ292 KwaDukuza									
B KZ293 Ndwedwe									
B KZ294 Maphumulo									
C DC29 Ilembe District Municipality									
Total: Sisonke Municipalities	-	-	-	-	-	-	-	-	-
B KZ5a1 Ingwe									
B KZ5a2 Kwa Sani									
B KZ5a3 Matatiele									
B KZ5a4 Kokstad									
B KZ5a5 Ubuhlebezwe									
C DC43 Sisonke District Municipality									
Unallocated/unclassified									
Total	94	105	120	157	198	198	118	127	133

Table 1.I: Transfers to municipalities - Museums Services

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				2004/05	2005/06	2006/07	2007/08
A eThekweni	83	100	122	116	116	116	-	-	-	
Total: Ugu Municipalities	143	160	192	116	116	116	55	55	55	
B KZ211 Vulamehlo										
B KZ212 Umdoni										
B KZ213 Umzumbe										
B KZ214 uMuziwabantu										
B KZ215 Ezingolweni										
B KZ216 Hibiscus Coast	143	160	192	116	116	116	55	55	55	
C DC21 Ugu District Municipality										
Total: uMgungundlovu Municipalities	123	100	142	146	146	146	140	140	140	
B KZ221 uMshwathi										
B KZ222 uMngeni										
B KZ223 Mpofana										
B KZ224 Impendle										
B KZ225 Msunduzi										
B KZ226 Mkhambathini	41	50	61	58	58	58	55	55	55	
B KZ227 Richmond										
C DC22 uMgungundlovu District Municipality										
Total:Uthukela Municipalities	145	188	151	198	198	198	190	190	190	
B KZ232 Emnambithi/Ladysmith										
B KZ233 Indaka										
B KZ234 Umtshezi										
B KZ235 Okhahlamba										
B KZ236 Imbabazane										
B KZ236 Imbabazane	41	50	-	58	58	58	55	55	55	
C DC23 Uthukela District Municipality										
Total: Umzinyathi Municipalities	82	118	122	116	116	116	110	110	110	
B KZ241 Endumeni										
B KZ242 Nquthu										
B KZ244 Usinga										
B KZ245 Umvoti										
B KZ245 Umvoti										
C DC24 Umzinyathi District Municipality	41	68	61	58	58	58	55	55	55	
Total: Amajuba Municipalities	45	50	61	58	58	58	55	55	55	
B KZ252 Newcastle										
B KZ253 Utrecht										
B KZ254 Dannhauser										
B KZ254 Dannhauser										
C DC25 Amajuba District Municipality										
Total: Zululand Municipalities	41	50	61	58	58	58	55	55	55	
B KZ261 eDumbe										
B KZ262 uPhongolo										
B KZ263 Abaqulusi										
B KZ265 Nongoma										
B KZ266 Ulundi										
C DC26 Zululand District Municipality										
Total: Umkhanyakude Municipalities	-	-	-	-	-	-	-	-	-	
B KZ271 Umhlabuyalingana										
B KZ272 Jozini										
B KZ273 The Big 5 False Bay										
B KZ274 Hlabisa										
B KZ275 Mtubatuba										
C DC27 Umkhanyakude District Municipality										
Total: uThungulu Municipalities	121	106	126	116	116	116	110	110	110	
B KZ281 Mbonambi										
B KZ282 uMhlathuze										
B KZ283 Ntambanana										
B KZ284 Umlalazi										
B KZ285 Mthonjaneni										
B KZ286 Nkandla	41	56	65	58	58	58	55	55	55	
C DC28 uThungulu District Municipality										
Total: Ilembe Municipalities	41	50	61	58	58	58	55	55	55	
B KZ291 eNdondakusuka										
B KZ292 KwaDukuza										
B KZ293 Ndwedwe										
B KZ294 Maphumulo										
C DC29 Ilembe District Municipality										
Total: Sisonke Municipalities	20	22	25	40	40	40	40	40	40	
B KZ5a1 Ingwe										
B KZ5a2 Kwa Sani										
B KZ5a3 Matatiele										
B KZ5a4 Kokstad										
B KZ5a5 Ubuhlebezwe										
C DC43 Sisonke District Municipality	20	22	25	40	40	40	40	40	40	
Unallocated/unclassified										
Total	844	944	1,063	1,022	1,022	1,022	810	810	810	

